Report of the Trustees and

Financial Statements for the Year Ended 31 March 2021

for

Lambhill Stables



Brett Nicholls Associates Herbert House 24 Herbert Street Glasgow G20 6NB Contents of the Financial Statements for the Year Ended 31 March 2021

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Reference and Administrative Details for the Year Ended 31 March 2021

TRUSTEES	A J McGinness (Chair) H L Harris (Vice Chair) J W Mackechnie (Secretary) M C Macdougall (Treasurer) C Smith A Hutchinson C D Lipsey E E Rough P A Murray
COMPANY SECRETARY	J W Mackechnie
REGISTERED OFFICE	11 Canal Bank North Lambhill Bridge Glasgow G22 6RD
REGISTERED COMPANY NUMBER	SC327607 (Scotland)
REGISTERED CHARITY NUMBER	SC038504
INDEPENDENT EXAMINER	Brett Nicholls Associates Herbert House 24 Herbert Street Glasgow G20 6NB

## Report of the Trustees for the Year Ended 31 March 2021

The Trustees (who are also directors of the charity for the purposes of the Companies Act) are pleased to present their annual report and financial statements for the year ended 31 March 2020. These are prepared to fulfil the requirements of a director's report and accounts for Companies Act purposes and for OSCR (Office of the Scottish Charity Regulator) compliance purposes. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic oof Ireland (FRS102) (effective 1 January 2019).

The company was incorporated on 11 July 2007 and was granted charitable status by the Office of the Scottish Charity Regulator on 30th July 2007. Since its inception, Lambhill Stables has developed into a vibrant, welcoming and inclusive community focused charity, based in the North of Glasgow. Our geographic location in an area of social and economic disadvantage presents us with many challenges. However our primary focus has always been to meet these challenges head on and to strive to serve the interests of all in our community. We continually endeavour to improve, enhance and adapt the services we offer in an increasingly changing world.

Lambhill Stables is open to all without prejudice or distinction of religion, race, culture, disability, gender, sexuality or politics. The organisation has no political affiliation and expresses no opinion on political matters.

This report covers the financial year 2020/2021, a year where the organisation was severely impacted by the COVID-19 pandemic and its effect on our operations.

### **OBJECTIVES AND ACTIVITIES**

### Objectives and aims

The principle objectives of the company, as set out in its Memorandum of Association are to benefit the community of Lambhill and its surrounding areas by promoting:

- 1. The advancement of Community Development, including urban regeneration within the operating area
- 2. The prevention and relief of unemployment

3. The relief of those in need by reason of age, ill health, disability, financial hardship or other disadvantage

4. The provision of recreational facilities, or the organisation of recreational activities, with the object of improving the conditions of life for the persons for whom the facilities or activities are primarily intended

- 5. The advancement of citizenship
- 6. The advancement of environmental protection or improvement
- 7. The advancement of the arts, heritage, culture or science

8. Any other purpose that may reasonably be regarded as analogous to any of the preceding purposes.

With a view to achieving these objectives, the aim of the company is:

a) The maintenance and enhancement of the Lambhill Stables building as a community hub, providing facilities for our community, educational and cultural activities, training and employment opportunities, leisure pursuits and kitchen and café services;

b) To maintain and enhance the adjacent community garden;

c) To maintain the option in the future to re-instate Stables Solutions Limited as a way of providing local residents with training and work opportunities.

## Report of the Trustees for the Year Ended 31 March 2021

## **OBJECTIVES AND ACTIVITIES**

#### Vision and Mission Statement

Lambhill Stables is located in the north of Glasgow and was built around 1815 as a staging post in the days when horses pulled boats and barges along the Forth and Clyde Canal.

The building was acquired by the community in 2007, and has now been transformed into a vibrant and thriving community hub which is open to everyone.

#### VISION

Lambhill Stables is a safe, inspiring community hub improving the North of the City for all.

#### MISSION

Lambhill Stables, on the banks of the Forth and Clyde Canal is a unique and picturesque setting where we work towards improving the quality of life for all ages and abilities. We provide opportunities for learning new skills, taking part in creative and social activities and caring for the environment.

#### ACHIEVEMENT AND PERFORMANCE

#### Charitable activities

The arrival of COVID-19 changed our operating environment almost overnight. The week prior to the announcement of the full lockdown announcement we closed the building and set about implementing an operational model to support our role in the provision of emergency food packs. Three of our staff team were furloughed utilising the job retention scheme.

We engaged with the wider North West Glasgow effort in food provision and worked in partnership with other local organisations in responding to the food and other needs of the Community. This effort involved not just the Operational team but also some volunteers, including some Board members, to help with making up and delivering food parcels and maintaining contact with vulnerable users of our services.

We continued operating this service until late September 2020, whilst in the background planning for a phased re-opening when restrictions allowed the re-commencement of activities and services. It is fair to say that there were a number of false dawns whilst we awaited Governmental advice on lifting of restrictions.

It is important to note that a number of activities continued despite lockdown measures prohibiting use of the main buildings. For example our Bike Hub, exempt from lockdown, operated throughout the period which included support for key workers, we continued the upkeep of our gardens, we offered a digitised youth programme and set up a parent support group, art classes were also digitised using Zoom, and we responded to requests for assistance from vulnerable people within our own community and the wider area.

The Board continued to meet monthly via Zoom and from a governance and oversight perspective it was business as usual.

The Board of Lambhill Stables is justifiably proud of the way in which the General Manager and her team have responded to the COVID-19 emergency. Their dedication, understanding, speed and efficiency has been inspirational and widely recognised and acclaimed.

Going forward into the "new normal" Lambhill Stables is very well placed to meet the challenges of the future.

## FINANCIAL REVIEW

#### **Financial position**

The charity generated a net surplus of £34,430 for the year ended 31 March 2021 (2020: £30,788). At 31 March 2021 the reserves totalled £828,480 (2020: £794,050), which comprises unrestricted general funds of £66,392 (2020: £44,201), designated funds of £716,185 (2020: £743,154) and restricted funds of £45,903 (2020: £6,695).

# Report of the Trustees for the Year Ended 31 March 2021

## FINANCIAL REVIEW

#### **Principal funding sources**

2020/2021 was planned to be a transformational year for the organisation we had secured our three targeted multi year funds; the Scottish Governments Investing in Communities Fund (ICF); Glasgow City Councils new Glasgow Communities Fund (GCF) and the National Lottery Community Fund. In addition, we secured a number of smaller awards from existing and new funders. In a "normal" year we would have recruited staff to support our ambitious plans, however 2020/2021 was anything but a "normal" year.

Most of our plans were put on hold as we turned our attention to helping tackle the requirements of the pandemic. We used our Holiday Hunger funding to provide emergency food and support and received additional COVID-19 funding from the Scottish Government and Glasgow City Council.

The switch in focus has resulted in significant delays to programmes and recruitment and we find ourselves in negotiations with our principal funders about carrying forward unspent monies into 2021/2022. The Board is pleased to report that both the Scottish Government and the National Lottery have recognised the impact of COVID-19 and have agreed to our requests. We remain in dialogue with Glasgow City Council about carrying over elements of GCF in the same way. Securing agreement to the carry forward of unspent, but still planned required GCF funding would place Lambhill Stables in a financial position similar to that pre pandemic.

### **Reserves policy**

In line with OSCR recommendations we progress toward building a three-month reserve of unrestricted funds. This allows us to respond to emergencies and would allow a period of planned run down of activity in the event of total withdrawal of major funding.

Based on the accounts for the year ended 31 March 2021, ordinary expenditure for three months amounts to £94,875. At the balance sheet date the charity held unrestricted reserves of £66,392. The trustees are aware that this policy is not being met and aim to build unrestricted reserves through income generation.

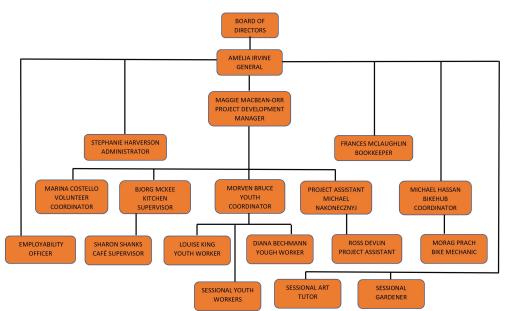
### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### **Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

#### **Governance and Management**

The current structure of Lambhill Stables is illustrated below.



### LAMBHILL STABLES ORGANISATIONAL CHART

## Report of the Trustees for the Year Ended 31 March 2021

### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### **Governance and Management**

The Board is responsible for the overall Governance of the organisation, it's strategic planning and operational oversight. It is the ultimate authority for fiscal management and organisational compliance with the relevant statutory and regulatory requirements.

It is not the operational management body, the responsibility for all day to day operational matters resides with the General Manager, who is assisted and supported by her deputy the Project Development Manager.

A regular monthly Board meeting is held where the General Manager presents a structured monthly report, providing a review of the organisations' performance in the month to date and details matters arising requiring Board input.

Details of changes in Board composition since our last Annual Report are detailed in the section titled "Trustees" above, there have been no new Trustees appointed or Trustee resignations in the year under review.

In this past year the Operational Management team have been challenged in an unprecedented way, the way they have responded and delivered in the face of these new circumstances has been remarkable. The team has the full confidence and support of the Board and we are pleased to take this opportunity to thank them, the staff team and of course our magnificent volunteers for all their efforts in what has been the most challenging times.

In spite of the challenges, Lambhill Stables has put itself in a strong position to face the "new normal" whatever that may look like. The pandemic has reinforced the need for, and value of the organisation to the Communities it serves. The Board has no doubts that it will continue to thrive and evolve in the future.

#### Trustees

The Trustees are made up of member directors and co-opted directors. The member directors are elected at the Annual General Meeting with vacancies between meetings being the responsibility of the Board to address. One third of the member directors retire by rotation each year and are eligible for re-election. The co-opted directors are appointed by the Board and retire at each Annual General Meeting, but are eligible for re-appointment by the Board thereafter.

The Trustees are responsible for the governance, compliance, strategic and financial management of the Charity (including the review and approval of pay and remuneration for key management personnel). The day-to-day operational management responsibility is held by the General Manager, supported by the individual department heads who are responsible for their own specific projects. As a result of changes in the Board in the prior year, there are currently nine Trustees (see below). Therefore we are currently looking for candidates to become Trustees in order to work towards a full complement of twelve which is the maximum specified in our Articles of Association. A new comprehensive programme of training for current Trustees and any new Trustees will be formulated, and restrictions permitting, will commence in early 2022.

The Board will continue to invest in the Operational staff and volunteers through provision of relevant formal training to all staff to ensure Lambhill Stables, at all levels, is up to date with legislative changes and sector best practice.

It is one of the Boards main objectives to provide formal training to all staff to ensure Lambhill Stables, at all levels, is up to date with legislative changes and sector best practice.

**Report of the Trustees** for the Year Ended 31 March 2021

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

Trustees

The Trustees who served during the year under review were as follows:

- o Allan McGinness (Chairperson) o Hilary Harris (Vice Chair) o James Mackechnie (Secretary) o Murdoch Campbell MacDougall (Treasurer) o Eileen Rough o Anne Hutchinson o Christine Smith o Paul Murray
- o Colin Lipsey

#### Key management remuneration

In the opinion of the trustees, there are two members of key management: the General Manager and the Project Development Manager. In the year ended 31 March 2021, total employer costs for these posts were £62,592 (2020: £61,392)

#### Members and Card Scheme

Under our Articles of Association, Ordinary Membership is open to any individual who is ordinarily resident in the defined Community Area of the Charity (G20, G22 and G23) and to any voluntary sector body operating within that area who wishes to further the aims and objectives of the company.

We recognised in 2018 that we had a large and growing number of regular visitors and supporters who were from outwith those geographical areas. In order to accommodate them we introduced a new category of member called "Friend of Lambhill" to sit alongside the existing "Ordinary Member" category. We also have a Junior category for our younger members under 16 years of age.

We wanted to be able to offer something tangible to all our members so we introduced a card scheme which entitles all cardholders to 10% off all prices in our popular café and our successful Bike Hub.

At the end of March 2021 we had some 1,156 card holders. This is the same as at March 2020 and reflects the fact that for the whole of the 2020/21 year we were closed to the public, in line with Scottish and UK Government requirements.

As restrictions allow we are gradually reopening the building to our groups and the general public, as a result we are seeing a number of new applications to join the card scheme. It is our intention to launch a new recruitment drive before the end of 2021. Card holder numbers is one measure of the vibrancy and support in the community and beyond for the work undertaken at Lambhill Stables.

We never forget that our supporters, members' and customers are the lifeblood of this organisation and our programme of activities is in response to what they have asked us for. COVID-19 lockdown and restrictions simply stopped our regular programme as we complied with "lockdown" and switched focus to help our Community with emergency provision of food and other support. As we see restrictions lifting and we safely emerge from the full impact of the pandemic we will continue to listen and respond to what our Community and supporters ask of us.

#### **Risk management**

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Approved by order of the board of trustees on  $\frac{29/9/2021}{2021}$  and signed on its behalf by:

mm.

J McGinness - Trustee

## Independent Examiner's Report to the Trustees of Lambhill Stables

I report on the accounts for the year ended 31 March 2021 set out on pages eight to twenty.

The charity's trustees are responsible for the preparation of the accounts in accordance with the terms of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. The charity's trustees consider that the audit requirement of Regulation 10(1)(a) to (c) of the Accounts Regulations does not apply. It is my responsibility to examine the accounts as required under Section 44(1)(c) of the Act and to state whether particular matters have come to my attention.

#### Basis of the independent examiner's report

My examination was carried out in accordance with Regulation 11 of the Charities Accounts (Scotland) Regulations 2006. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

### Independent examiner's statement

In connection with my examination, no matter has come to my attention :

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements
- to keep accounting records in accordance with Section 44(1)(a) of the 2005 Act and Regulation 4 of the 2006 Accounts Regulations; and
- to prepare accounts which accord with the accounting records and to comply with Regulation 8 of the 2006 Accounts Regulations

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

nous

David Nicholls FCCA Fellow, Association of Chartered Certified Accountants Brett Nicholls Associates Herbert House 24 Herbert Street Glasgow G20 6NB

Date: 29 September 2021

## Lambhill Stables

### Statement of Financial Activities (Incorporating an Income and Expenditure Account) for the Year Ended 31 March 2021

	ι	Jnrestricted funds	Restricted funds	2021 Total funds	2020 Total funds
	Notes	£	£	£	£
INCOME AND ENDOWMENTS FROM Donations and legacies	2	16,535	386,150	402,685	266,735
Charitable activities Regeneration of Lambhill Area	3	10,096	-	10,096	96,506
Other income	4	149		149	
Total		26,780	386,150	412,930	363,241
EXPENDITURE ON Charitable activities Regeneration of Lambhill Area	5	33,956	345,544	379,500	332,453
NET INCOME/(EXPENDITURE)		(7,176)	40,606	33,430	30,788
Transfers between funds	15	1,398	(1,398)		
Net movement in funds		(5,778)	39,208	33,430	30,788
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		787,355	6,695	794,050	763,262
TOTAL FUNDS CARRIED FORWARD		781,577	45,903	827,480	794,050

## CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

# Balance Sheet 31 March 2021

	Notes	2021 £	2020 £
FIXED ASSETS Tangible assets	11	716,185	743,154
<b>CURRENT ASSETS</b> Debtors Cash at bank and in hand	12	8,385 112,807	21,220 52,027
		121,192	73,247
<b>CREDITORS</b> Amounts falling due within one year	13	(9,897)	(22,351)
NET CURRENT ASSETS		111,295	50,896
TOTAL ASSETS LESS CURRENT LIABILITIES		827,480	794,050
NET ASSETS		827,480	794,050
FUNDS Unrestricted funds:	15		
General fund Designated Fixed Asset Fund		65,392 716,185	44,201 743,154
Restricted funds		781,577 45,903	787,355 6,695
TOTAL FUNDS		827,480	794,050

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

Lambhill Stables

## Balance Sheet - continued 31 March 2021

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

lengel MC Macdougall - Trustee

### 1. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

#### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

### Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- Straight line over 40 years
Improvements to property	- Straight line over 40 years
Containers	- Straight line over 15 years
Office & Other Equipment	<ul> <li>Straight line over 3 years</li> </ul>
Motor vehicles	- Straight line over 7 years

#### Taxation

The charity is exempt from corporation tax on its charitable activities.

#### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

## 2. DONATIONS AND LEGACIES

	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
Donations	2,555	-	2,555	3,535
Grants	13,980	386,150	400,130	263,200
	16,535	386,150	402,685	266,735

Grants received, included in the above, are as follows:

	2021	2020
Saints & Sinners	<b>£</b> 900	<b>£</b> 1,000
Glasgow Housing Association	900 750	3,000
Cash for Kids	750	3,000 2,726
Cooperative Local Community Fund	274	2,720
Big Bike Revival	4,000	-
The National Lottery Community Fund	45,063	_
People & Communities Fund	+0,000	85,000
Canal Area Partnership (GCC)	21,983	26,938
Allied Vehicle Group	21,505	2,400
North Glasgow Healthy Living Centre	5,250	1,467
North Seedcorn	-	1,500
Western Recreation	_	1,000
Community Choices Fund - 3C PB	-	61,529
Miller, Beckett & Jackson	-	2,000
Greenspace Scotland	-	2,400
Investing in Communities Fund	100,000	56,682
Foundation Scotland	-	1,000
McTaggerts	-	2,000
North Glasgow Community Food Initiative	-	900
Wellbeing Fund	40,908	11,658
Asda Foundation	300	-
The JSMMCN Charitable Trust	2,000	-
Merchants House	2,000	-
Virgin Money Foundation	10,000	-
Charities Aid Foundation	5,000	-
Cadder Housing Association	2,981	-
DTA Scotland	24,926	-
Fast Forward	491	-
Glasgow Communities Fund (GCC)	68,983	-
Holiday Hunger (GCC)	14,241	-
Kells Trust	3,000	-
Martin Lewis Coronavirus Emergency Fund	12,500	-
North United Communities	12,600	-
Police Scotland	1,500	-
Coronavirus Job Retention Scheme Grant	20,480	-
	400,130	263,200

## 3. INCOME FROM CHARITABLE ACTIVITIES

	2021	2020
Activity	£	£
Regeneration of Lambhill Area	(220)	37,391
Regeneration of Lambhill Area	3	3,569
Regeneration of Lambhill Area	-	38,408
Regeneration of Lambhill Area	9,326	17,138
Regeneration of Lambhill Area	987	-
	10,096	96,506
	Regeneration of Lambhill Area Regeneration of Lambhill Area Regeneration of Lambhill Area Regeneration of Lambhill Area	Activity£Regeneration of Lambhill Area(220)Regeneration of Lambhill Area3Regeneration of Lambhill Area-Regeneration of Lambhill Area9,326Regeneration of Lambhill Area98710,096-

The negative Community Cafe income above relates to income received in 2019/20 but refunded in 2020/21.

## 4. OTHER INCOME

	Unrestricted funds	Restricted funds	2021 Total funds	2020 Total funds
	£	£	£	£
Sale of Equipment	149	-	149	-

## 5. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 6)
	£
Regeneration of Lambhill Area	379,500

### 6. DIRECT COSTS OF CHARITABLE ACTIVITIES

DIRECT COSTS OF CHARITABLE ACTIVITIES	2021 £	2020 £
Staff costs	189,328	159,803
Sessional Staff	34,086	55,352
Recruitment	950	275
Training & Development	110	973
Accountancy	484	2,553
Accountancy IE Fee	1,650	1,650
Bank Charges	-	16
Heat, Light & Power	5,240	5,410
Insurance	8,065	7,535
IT Equipment & Software	4,326	3,527
Marketing	-	2,560
Conferences	-	60
Stationery & Postage	683	1,934
Office Costs	714	2,044
Professional Fees	1,200	1,423
Repairs & Maintenance	6,200	3,203
Security	2,887	4,018
Subscriptions	1,503	1,236
Sundry Expenses	-	278
Telephone & Internet	1,240	2,510
Carried forward	258,666	256,360

### 6. DIRECT COSTS OF CHARITABLE ACTIVITIES - continued

	2021	2020
	£	£
Brought forward	258,666	256,360
Transport & Travel	70	546
Bike Costs	6,929	2,845
Cafe Costs	378	22,819
Activities	22,142	1,438
Small Tools & Equipment	739	709
Events	888	7,602
Materials & Equipment	13,483	2,795
Van Rental	7,007	4,375
Fuel	990	1,409
Residential Activities	-	49
Volunteer Expenses	3,461	4,181
Catering	35,885	3,963
Audit Fee	-	(6,600)
Bad Debts	495	-
Depreciation	28,367	29,962
	379,500	332,453

### 7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2021	2020
	£	£
Depreciation - owned assets	28,367	29,962

#### 8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

### **Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 March 2021 nor for the year ended 31 March 2020.

## 9. STAFF COSTS

	2021	2020
	£	£
Wages and salaries	176,296	145,382
Social security costs	8,469	10,313
Other pension costs	4,563	4,108
	189,328	159,803

The average monthly number of employees during the year was as follows:

	2021	2020
Project Staff	11	10

No employees received emoluments in excess of £60,000.

10.	COMPARATIVES FOR THE STATEMENT OF FINANCIAL	ACTIVITIES Unrestricted funds £	Restricted funds £	Total funds £
	INCOME AND ENDOWMENTS FROM		-	
	Donations and legacies	38,873	227,862	266,735
	Charitable activities Regeneration of Lambhill Area	95,606	900	96,506
	Total	134,479	228,762	363,241
	EXPENDITURE ON Charitable activities Regeneration of Lambhill Area	140,517	191,936	332,453
	NET INCOME/(EXPENDITURE)	(6,038)	36,826	30,788
	Transfers between funds	30,131	(30,131)	-
	Net movement in funds	24,093	6,695	30,788
	RECONCILIATION OF FUNDS			
	Total funds brought forward	763,262	-	763,262
	TOTAL FUNDS CARRIED FORWARD	787,355	6,695	794,050

## 11. TANGIBLE FIXED ASSETS

	Freehold property £	Improvements to property £	Containers £
COST	Ľ	L	L
At 1 April 2020 Additions	80,000	840,903 -	30,130 -
At 31 March 2021	80,000	840,903	30,130
DEPRECIATION			
At 1 April 2020	20,000	189,206	2,009
Charge for year	2,000	21,022	2,009
At 31 March 2021	22,000	210,228	4,018
NET BOOK VALUE			
At 31 March 2021	58,000	630,675	26,112
At 31 March 2020	60,000	651,697	28,121

### 11. TANGIBLE FIXED ASSETS - continued

TANGIBLE FIXED ASSETS - Continued	Office & Other Equipment £	Motor vehicles £	Totals £
COST	~	~	-
At 1 April 2020 Additions	73,046 1,398	4,329	1,028,408 1,398
At 31 March 2021	74,444	4,329	1,029,806
DEPRECIATION			
At 1 April 2020	69,710	4,329	285,254
Charge for year	3,336	-	28,367
At 31 March 2021	73,046	4,329	313,621
NET BOOK VALUE			
At 31 March 2021	1,398	-	716,185
At 31 March 2020	3,336		743,154

### 12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

DEBTORG. AMOUNTOT ALLING DOL WITHIN ONE TEAK	2021 £	2020 £
Trade debtors	7,203	7,928
Accrued Income	-	11,658
Prepayments	1,182	1,634
	8,385	21,220

## 13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

-		2021 £	2020 £
	Trade creditors	775	20,336
	Amounts owed to group undertakings	7,472	365
	Accrued expenses	1,650	1,650
		9,897	22,351

#### 14. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
Fixed assets	716,185	-	716,185	743,154
Current assets	75,289	45,903	121,192	73,247
Current liabilities	(9,897)	-	(9,897)	(22,351)
	781,577	45,903	827,480	794,050

## 14. ANALYSIS OF NET ASSETS BETWEEN FUNDS - continued

### Comparatives for analysis of net assets between funds

Unrestricted funds £	Restricted funds £	2020 Total funds £	2019 Total funds £
743,154	-	743,154	742,986
66,552	6,695	73,247	52,423
(22,351)		(22,351)	(32,147)
787,355	6,695	794,050	763,262
	<b>funds</b> <b>£</b> 743,154 66,552 (22,351)	funds         funds           £         £           743,154         -           66,552         6,695           (22,351)         -	Unrestricted funds         Restricted funds         Total funds           £         £         £           743,154         -         743,154           66,552         6,695         73,247           (22,351)         -         (22,351)

#### 15. MOVEMENT IN FUNDS

	£	in funds £	funds £	At 31/3/21 £
Unrestricted funds				
General fund	44,201	21,191	-	65,392
Designated Fixed Asset Fund	743,154	(28,367)	1,398	716,185
	787,355	(7,176)	1,398	781,577
Restricted funds				
Cash for Kids	1,264	(1,264)	-	-
The National Lottery Community Fund	-	6,268	-	6,268
North Glasgow Healthy Living Centre	1,543	(389)	-	1,154
Greenspace Scotland	2,400	(250)	-	2,150
Investing in Communities Fund	-	24,511	-	24,511
COVID-19 Response	1,488	(1,488)	-	-
Canal Area Partnership (GCC)	-	3,169	(1,398)	1,771
Glasgow Communities Fund (GCC)	-	2,210	-	2,210
Holiday Hunger (GCC)	-	3,483	-	3,483
Kells Trust	-	2,556	-	2,556
Merchants House	-	1,800	-	1,800
	6,695	40,606	(1,398)	45,903
TOTAL FUNDS	794,050	33,430	-	827,480

## 15. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	26,780	(5,589)	21,191
Designated Fixed Asset Fund	, -	(28,367)	(28,367)
	26,780	(33,956)	(7,176)
Restricted funds			
Cash for Kids	-	(1,264)	(1,264)
Co-operative Local Community Fund	274	(274)	-
The National Lottery Community Fund	45,063	(38,795)	6,268
North Glasgow Healthy Living Centre	2,250	(2,639)	(389)
Greenspace Scotland	-	(250)	(250)
Investing in Communities Fund	100,000	(75,489)	24,511
Wellbeing Fund	40,908	(40,908)	-
COVID-19 Response	62,538	(64,026)	(1,488)
Cycling UK - Big Bike Revival	4,000	(4,000)	-
Canal Area Partnership (GCC)	10,211	(7,042)	3,169
Glasgow Communities Fund (GCC)	68,983	(66,773)	2,210
Diversionary Youth Project	10,902	(10,902)	-
Holiday Hunger (GCC)	14,241	(10,758)	3,483
Kells Trust	3,000	(444)	2,556
Merchants House	1,800	-	1,800
Police Scotland	1,500	(1,500)	-
Coronavirus Job Retention Scheme			
Grant	20,480	(20,480)	-
	386,150	(345,544)	40,606
TOTAL FUNDS	412,930	(379,500)	33,430
	_	-	_

## Comparatives for movement in funds

	At 1/4/19 £	Net movement in funds £	Transfers between funds £	At 31/3/20 £
Unrestricted funds				
General fund	20,277	23,924	-	44,201
Designated Fixed Asset Fund	742,985	(29,962)	30,131	743,154
	763,262	(6,038)	30,131	787,355
Restricted funds				
Cash for Kids	-	1,264	-	1,264
North Glasgow Healthy Living Centre	-	1,543	-	1,543
Community Choices Fund - 3C PB	-	30,131	(30,131)	-
Greenspace Scotland	-	2,400	-	2,400
COVID-19 Response	-	1,488	-	1,488
	-	36,826	(30,131)	6,695
TOTAL FUNDS	763,262	30,788		794,050

#### Lambhill Stables

## Notes to the Financial Statements - continued for the Year Ended 31 March 2021

#### 15. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

Incoming resources £	Resources expended £	Movement in funds £
134,479	(110,555)	23,924
	(29,962)	(29,962)
134,479	(140,517)	(6,038)
2,726	(1,462)	1,264
85,000	(85,000)	-
2,367	(824)	1,543
61,529	(31,398)	30,131
1,000	(1,000)	-
1,500	(1,500)	-
2,000	(2,000)	-
2,400	-	2,400
56,682	(56,682)	-
11,658	(11,658)	-
1,900	(412)	1,488
228,762	(191,936)	36,826
363,241	(332,453)	30,788
	resources £ 134,479 - 134,479 2,726 85,000 2,367 61,529 1,000 1,500 2,000 2,400 56,682 11,658 1,900 228,762	resourcesexpended $\pounds$ $\pounds$ 134,479(110,555)-(29,962)134,479(140,517)2,726(1,462)85,000(85,000)2,367(824)61,529(31,398)1,000(1,000)1,500(1,500)2,000(2,000)2,400-56,682(56,682)11,658(11,658)1,900(412)228,762(191,936)

#### 16. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2021.

#### 17. PURPOSE OF UNRESTRICTED FUNDS

General Fund - The unrestricted, free reserves of the charity.

Designated Fixed Asset Fund - The Net Book Value of the charity's tangible fixed assets.

#### 18. PURPOSE OF RESTRICTED FUNDS

Canal Area Partnership (GCC) - Funding for various youth activity projects at Lambhill Stables: Outdoor education workshops and revenue toward staff and material costs

Cash for Kids - Holiday hunger programme

Community Choices Fund - 3C PB - Awarded toward local group project activity, social inclusion programme and capital award for new container garden room

Co-operative Local Community Fund - Award to support art activity

Coronavirus Job Retention Scheme - Cost burden of employees furloughed during the COVID-19 pandemic

COVID-19 Response - Emergency food provision and digital inclusion activity

Cycling UK - Big Bike Revival - Funding towards active travel activity

### 18. PURPOSE OF RESTRICTED FUNDS - continued

Diversionary Youth Project - Funding to work in partnership with G20 Youth Project, delivering street work to young people in the Cadder Area

DWT Cargill - Awarded to support Health & Wellbeing programme

Glasgow Communities Fund (GCC) - Revenue funding towards staff and activity costs at Lambhill Stables

Greenspace Scotland - Youth Environment Project Activity

Holiday Hunger (GCC) - Funding to provide free lunches, evening meals and activities to children in Lambhill and Cadder

Investing in Communities Fund - Social Inclusion activity, direct project costs

Kells Trust - Funding to support older people's activities

Merchants House - Supporting Youth activities, staff and material costs

National Lottery Community Fund - Award to support cook school health & wellbeing programme

North Glasgow Healthy Living Centre - Awarded for Community group activity

North Seedcorn - Award to support local group activity

People and Communities Fund - Scottish Government award to develop volunteering through to employment - Social Inclusion activity, direct project costs.

Police Scotland - Supporting material costs related to youth work and active travel

Wellbeing Fund - Emergency food provision and digital inclusion activity

Western Recreation - Award to provide materials for youth services